#### Faster Higher Stronger

Auckland Airport

2013

#### **Annual Results 2013**

Auckland International Airport Limited 21 August 2013



## Adrian Littlewood Chief Executive

# Simon Robertson Chief Financial Officer

This annual results presentation dated 21 August 2013 provides additional comment on the media and financial materials released before the market opened on the same date. As such, it should be read in conjunction with, and subject to, the explanations and views provided in that release.

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**Adrian Littlewood** 

Summary



#### **Positive FY13 outcomes**



Reported net profit after tax – up 25.1%

\$177.967m

Underlying profit – up 10.6%

\$153.781m

International passengers\* – up 1.7%

7.317m

Total FY13 Dividends – up 14.3%

**12.0c** per share

Positive outcomes achieved, notwithstanding some challenges to the growth momentum:

- Lapping the RWC period;
- Loss of Qantas to Los Angeles and Aerolineas Argentinas to Buenos Aires services before the year commenced;
- Australian duty free tobacco reduced;
- CEO transition

<sup>\*</sup> Excluding transits

#### Delivering on key objectives





Deliver positive FY13 financial results



Maintain growth momentum in the business



Build strong relationships with tourism industry and customers



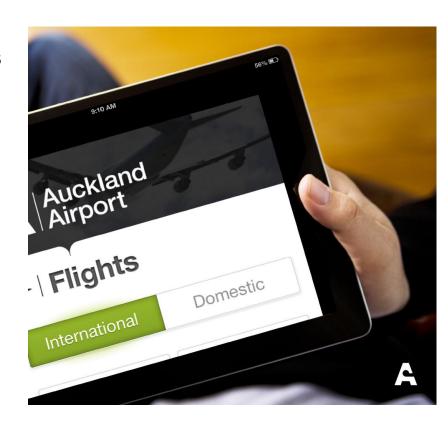
Ensure the regulatory review of our aeronautical pricing decision reflected our balanced and fair pricing approach



Prepare, protect and lock-in our long-term future through a disciplined masterplan process

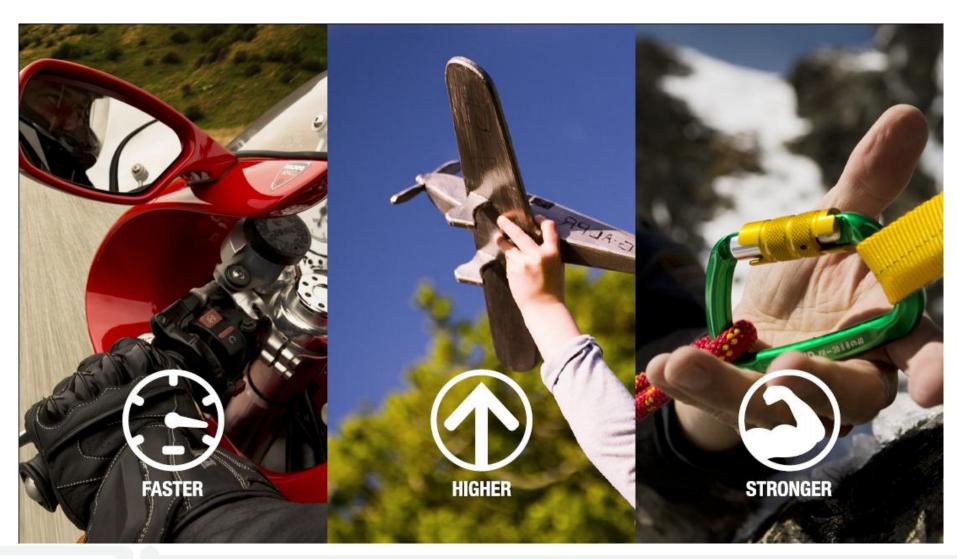


Reset strategy and leadership team to continue the growth path for FY14 to FY18.



#### **Strategy for our future**





#### Faster, Higher, Stronger



GROW TRAVEL MARKETS STRENGTHEN
OUR
CONSUMER
BUSINESS

BE FAST,
EFFICIENT
& EFFECTIVE

INVEST FOR FUTURE GROWTH

Adopt an ambitious and innovative approach to help New Zealand to sustainably unlock the growth opportunities in travel, trade and tourism

Strengthen and extend our retail, transport and accommodation businesses to ensure we can respond to evolving customer needs

Continue to improve our performance by increasing the productivity of our assets, processes and operations

Build on our strong foundations for long-term sustainable growth



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**Simon Robertson** 

Financial outcomes



#### Delivering profit growth momentum A Auckland Airport



|                                     | 2013    | 2012    | %       |
|-------------------------------------|---------|---------|---------|
|                                     | \$m     | \$m     | change  |
| Revenue                             | 448.458 | 426.813 | 5.1     |
| Expenses                            | 117.624 | 107.524 | 9.4     |
| EBITDAFI                            | 330.834 | 319.289 | 3.6     |
| Share of profit of associates       | 9.921   | 9.240   | 7.4     |
| Investment property fair value gain | 23.091  | 1.350   | 1,610.4 |
| Derivative fair value gain/(loss)   | 1.473   | (2.148) | (168.6) |
| Depreciation                        | 62.053  | 64.483  | (3.8)   |
| Interest                            | 66.689  | 68.958  | (3.3)   |
| Reported net profit after tax       | 177.967 | 142.284 | 25.1    |
| Underlying Profit                   | 153.781 | 139.025 | 10.6    |

### **Underlying profit:** \$150m aspiration achieved



|   | 2013                          |                     |                                 | 2012                          |                     |                                 |  |
|---|-------------------------------|---------------------|---------------------------------|-------------------------------|---------------------|---------------------------------|--|
| GROUP                                       | Reported<br>earnings<br>\$000 | Adjustment<br>\$000 | Underlying<br>earnings<br>\$000 | Reported<br>earnings<br>\$000 | Adjustment<br>\$000 | Underlying<br>earnings<br>\$000 |  |
| EBITDAFI per Income Statement               | 330,834                       | -                   | 330,834                         | 319,289                       | =                   | 319,289                         |  |
| Investment property fair value increases    | 23,091                        | (23,091)            | -                               | 1,350                         | (1,350)             | -                               |  |
| Derivative fair value increases/(decreases) | 1,473                         | (1,473)             | -                               | (2,148)                       | 2,148               | -                               |  |
| Share of profit of associates               | 9,921                         | (1,899)             | 8,022                           | 9,240                         | (3,075)             | 6,165                           |  |
| Depreciation                                | (62,053)                      | -                   | (62,053)                        | (64,483)                      | -                   | (64,483)                        |  |
| Interest expense and other finance costs    | (66,689)                      | -                   | (66,689)                        | (68,958)                      | -                   | (68,958)                        |  |
| Other taxation expense                      | (58,610)                      | 2,276               | (56,334)                        | (52,006)                      | (982)               | (52,988)                        |  |
| Profit after tax                            | 177,967                       | (24,186)            | 153,781                         | 142,284                       | (3,259)             | 139,025                         |  |

#### Notes:

Adjustments between reported earnings and underlying earnings in the 2013 and 2012 financial years include:

- We have reversed out the impact of revaluations of investment property in 2013 and 2012. An investor should monitor changes in investment property over time as a measure of growing value. However, a change in one particular year can be too short for measuring success. Changes between years can be volatile and will consequently impact comparisons. Finally, the revaluation is unrealised and, therefore, is not considered when determining dividends in accordance with the dividend policy.
- The group recognises gains/(losses) in the income statement arising from valuation movements in interest rate derivatives which are not hedge accounted. These gains/(losses), like investment property, are unrealised and will reverse out over the lives of the derivatives.
- To be consistent we have adjusted the revaluations of investment property and financial derivatives that are contained within the share of profit of associates in 2013 and 2012.
- We also allow for the taxation impacts of the above adjustments in both the 2013 and 2012 financial years.

## Auckland's international passenger growth building

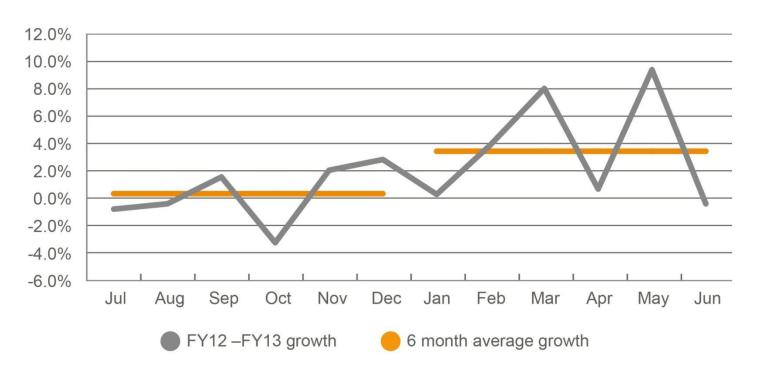


|   | 7          |            |          |
|---|------------|------------|----------|
|   | 2013       | 2012       | % change |
| Auckland passenger movements                |            |            |          |
| International arrivals                      | 3,664,376  | 3,577,874  | 2.4      |
| International departures                    | 3,652,948  | 3,616,101  | 1.0      |
| International passengers excluding transits | 7,317,324  | 7,193,975  | 1.7      |
| Transit passengers                          | 438,354    | 575,232    | (23.8)   |
| Total international passengers              | 7,755,678  | 7,769,207  | (0.2)    |
| Domestic passengers                         | 6,760,537  | 6,236,915  | 8.4      |
| Total passenger movements                   | 14,516,215 | 14,006,122 | 3.6      |

- Exceptional growth in Asian visitor arrivals, with China and Malaysia both recording 26.5% growth compared to 2012.
- China is now the second largest source of visitor arrivals after Australia.
- Domestic passenger growth of 8.4% fuelled by additional capacity from both Air New Zealand and Jetstar and a range of competitive airfares.

### Auckland's international passenger growth building





 After a flat first half with the comparative period including the 2011 Rugby World Cup, passenger growth rebounded in the second half (3.3% growth) to record positive annual growth of 1.7%.

#### **Aircraft movements and MCTOW**



|  | -         |           |          |
|--|-----------|-----------|----------|
|  | 2013      | 2012      | % change |
| Aircraft movements                     |           |           |          |
| International aircraft movements       | 44,314    | 45,094    | (1.7)    |
| Domestic aircraft movements            | 110,832   | 110,421   | 0.4      |
| Total aircraft movements               | 155,146   | 155,515   | (0.2)    |
| MCTOW                                  |           |           |          |
| (maximum certificated take-off weight) |           |           |          |
| International MCTOW                    | 4,104,679 | 4,167,792 | (1.5)    |
| Domestic MCTOW                         | 1,824,689 | 1,733,819 | 5.2      |
| Total MCTOW                            | 5,929,368 | 5,901,611 | 0.5      |

- International aircraft movements and MCTOW affected by the withdrawal of Qantas on Los Angeles and Aerolineas Argentinas on Buenos Aires.
- Declines were slightly offset by additional services by China Southern to Guangzhou and Hawaiian Airlines to Honolulu, and an aircraft mix change away from B747s and B767s towards B777s and A380s.
- Domestic aircraft movements were flat as Jetstar A320 increases were offset by Air New Zealand regional decreases.

#### Solid revenue growth



|                              | 2013    | 2012    | %       |
|------------------------------|---------|---------|---------|
|                              | \$m     | \$m     | change  |
| Operating revenue            | 7       | ¥       | 090     |
| Airfield income              | 81.573  | 77.299  | 5.5     |
| Passenger services charge    | 120.242 | 83.081  | 44.7    |
| Terminal services charge     | -       | 28.604  | (100.0) |
| Retail income                | 124.308 | 120.863 | 2.9     |
| Rental income – Property     | 41.099  | 36.542  | 12.5    |
| Rental income – Aeronautical | 13.885  | 18.215  | (23.8)  |
| Rental income – Retail       | 0.423   | 0.217   | 94.6    |
| Total rental income          | 55.407  | 54.974  | 0.8     |
| Car park income              | 40.370  | 36.620  | 10.2    |
| Rates recoveries             | 4.180   | 4.390   | (4.8)   |
| Interest income              | 2.823   | 1.570   | 79.8    |
| Other income                 | 19.555  | 19.412  | 0.7     |
| Total revenue                | 448.458 | 426.813 | 5.1     |

- New aeronautical pricing from 1 July 2013 reshapes aeronautical revenue.
- Completed property developments contribute to the 12.5% lift in property rental income.
- Additional car park capacity and continued improvements in yield management drive 10.2% growth in car park revenue.

#### Investing for long term growth



|                                  | 2013    | 2012    | %        |
|----------------------------------|---------|---------|----------|
|                                  | \$m     | \$m     | change   |
| Operating expenses               |         |         |          |
| Staff                            | 39.953  | 34.326  | 16.4     |
| Asset management, maintenance    |         |         |          |
| and airport operations           | 39.607  | 36.717  | 7.9      |
| Rates and insurance              | 9.707   | 9.082   | 6.9      |
| Marketing and promotions         | 14.138  | 12.207  | 15.8     |
| Professional services and levies | 7.491   | 7.517   | (0.3)    |
| Other                            | 6.728   | 7.675   | (12.3)   |
| Total operating expenses         | 117.624 | 107.524 | 9.4      |
|                                  |         |         | <u>.</u> |
| Depreciation expense             | 62.053  | 64.483  | (3.8)    |
| Interest expense                 | 66.689  | 68.958  | (3.3)    |

- Staff costs increased in the year due to long-term incentive bonus accruals based on strong share performance and costs associated with CEO recruitment.
- Increase in utility pricing, marine rescue maintenance, technology investments, car parking volumes and Emperor Lounge activity are the main drivers of airport operation expense growth.
- Tactical marketing promotions in aeronautical, car parking, retail, property and corporate contribute to 15.8% increase.
   Benefits are evident in recent aeronautical route announcements, leasing of speculative buildings, increased car park revenue and the impact of tobacco changes minimised.
- Extended useful life of the domestic terminal lowered depreciation and lower market interest rates reduced interest costs.

#### Share of profit in NQA climbing



| Extract from 100 percent of North Queensland           | 2013      | 2012      | %      |
|--|-----------|-----------|--------|
| Airport's company results                              | AU\$m     | AU\$m     | change |
| Financial performance                                  |           |           |        |
| Total revenue  | 119.202   | 111.700   | 6.7    |
| EBITDAFI   | 75.068    | 70.087    | 7.1    |
| Total net profit after tax                             | 22.532    | 18.438    | 22.2   |
| Passenger performance                                  |           |           |        |
| Domestic passengers – Mackay                           | 1,109,073 | 1,120,419 | (1.0)  |
| Domestic passengers – Cairns                           | 3,600,999 | 3,388,975 | 6.3    |
| International passengers (excluding transits) – Cairns | 554,700   | 541,700   | 2.4    |
| International passengers (including transits) – Cairns | 666,707   | 672,110   | (8.0)  |

- Cairns international passengers were stable with increases on routes to China, Japan and Papua New Guinea, offset by some decreases in services to New Zealand and Singapore.
- Revenue was boosted by strong retail performance with 14.1% growth in 2013 due to PSR growth and improved retail offering at Cairns terminals.
- NPAT growth primarily due to lower depreciation and interest costs.
- Auckland Airport received a total of AU\$10.801 million in dividends from its investment in NQA in 2013 (AU\$10.311 million in 2012).

### NQA milestones: EBITDA AU\$75m achieved



|                                      | 2013<br>Target | 2013<br>Actual |
|--------------------------------------|----------------|----------------|
| North Queensland Airport's Milestone |                |                |
| Domestic passengers (millions)       | 4.700          | 4.710          |
| International passengers (millions)  | 0.830          | 0.667          |
| EBITDAFI (AU\$ million)              | 75.000         | 75.068         |

- Pleasing to achieve the key EBITDAFI target of AU\$75 million, an increase of 66.8% over the 2010 financial year result of AU\$45 million.
- The proposed Aquis resort development at Cairns highlights the potential of the destination for Asian growth and others' belief in this potential.



### Queenstown passenger growth continues



| Extract from 100 percent of Queenstown Airport's company results | 2013<br>\$m | 2012<br>\$m | %<br>change |
|--|-------------|-------------|-------------|
| Financial performance  |             |             |             |
| Total Revenue  | 19.567      | 18.193      | 7.6         |
| EBITDAFI   | 12.923      | 11.529      | 12.1        |
| Total net profit after tax                                       | 5.280       | 5.172       | 2.1         |
| Passenger performance  |             |             |             |
| Domestic passenger volume  | 957,204     | 851,795     | 12.4        |
| International passenger volume                                   | 241,714     | 195,249     | 23.8        |
| Total Passengers   | 1,198,918   | 1,047,044   | 14.5        |

- Additional services on domestic and international routes by Air New Zealand and Jetstar have increased capacity and fuelled growth.
- Financial performance was strong across aeronautical, property and retail sectors.
- Net profit after tax was impacted by higher depreciation and interest costs due to increased capital expenditure on the domestic terminal.
- Auckland Airport received a dividend from its investment in Queenstown Airport of \$0.896 million in 2013, compared to \$1.072 million in 2012.

#### Tracking our aspirational goals



How we are tracking on the achievement of our previous longer-term aspirational goals:









**Grow earnings above \$150m by FY13** 

Achieved, FY13 underlying earnings \$153.781m



Remain #1 in Skytrax World Airports Awards for Australia/Pacific Region

Achieved, #1 Airport in the Australia/Pacific Region for five years in a row



Double Chinese arrivals by FY16 (to 200,000 arrivals)

Achieved in FY13, 3 years early



Increase Indian arrivals by 50% by FY14 (to 40,000 arrivals)

Likely to be off target, currently 30,215 arrivals



Increase of 2 million international passengers by FY14 (to 8.4m passengers)
Will miss target, FY13 actual 7.3m



Increase non-aeronautical revenue to greater than 56% of total revenue by FY14 55% in FY13, FY14 is a possibility



Grow our property business to greater than \$50m by FY14

Likely to just miss target with the current rent roll of \$43.998m



Grow our retail and transport business revenues to greater than \$170m by FY13

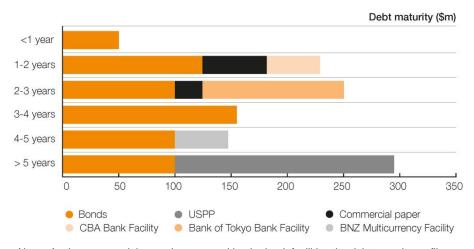
Achieved, FY13 retail and transport revenue \$173.749m

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#### Balance Sheet remains in great shape A Auckland Airport

|                                      | 2013  | 2012  | %     |
|--------------------------------------|-------|-------|-------|
| Debt/Debt + equity (as at 30 June)   | 31.4% | 30.9% | 0.5   |
| Debt/EBITDAFI (as at 30 June)        | 3.45  | 3.47  | (0.6) |
| Funds From Operations interest cover |       |       |       |
| (as at 30 June)                      | 4.16  | 3.89  | 7.0   |
| Weighted average interest cost       |       |       |       |
| (year average)                       | 6.2%  | 6.5%  | (0.3) |
| Average debt maturity profile        |       |       |       |
| (as at 30 June, years)               | 4.21  | 4.46  | (5.7) |
| Percentage of fixed borrowing        |       |       |       |
| (as at 30 June)                      | 66.3% | 66.3% | 0.0   |

- Interest expense in the year was \$66.689 million, down \$2.269 million (3.3%), driven by lower interest cost and higher capitalised interest.
- Auckland Airport issued a 7 year New Zealand bond in December 2012 at 4.73%.
- Credit rating is A- positive outlook.



Note: As the commercial paper is supported by the bank facilities the debt maturity profile graph as at 30 June 2013 includes the commercial paper in the one to two year and two to three year brackets, matching the maturities of the supporting bank facilities.

### Investors rewarded for business performance



|                             | Share Price<br>Opening<br>\$ | Share Price<br>Closing<br>\$ | Dividend<br>cps | Total<br>return<br>\$ | Total<br>shareholder<br>return<br>% |
|-----------------------------|------------------------------|------------------------------|-----------------|-----------------------|-------------------------------------|
| 1 July 2009 to 30 June 2010 | 1.61                         | 1.87                         | 8.20            | 0.342                 | 21.2%                               |
| 1 July 2010 to 30 June 2011 | 1.87                         | 2.23                         | 8.70            | 0.447                 | 23.9%                               |
| 1 July 2011 to 30 June 2012 | 2.23                         | 2.44                         | 10.50           | 0.315                 | 14.1%                               |
| 1 July 2012 to 30 June 2013 | 2.44                         | 2.97                         | 12.00           | 0.650                 | 26.6%                               |

- Strong share price growth has rewarded shareholders with outstanding returns for the past four years.
- Following last year's change in dividend policy to 100% of net profit after tax (excluding unrealised gains and losses arising from a revaluation of property, or treasury instruments and other one off items), the company has declared a full year dividend of 12.00 cps for 2013.
- The final dividend of 6.25 cps will be paid on 17 October 2013 to shareholders on the register at the close of business on 3 October 2013.



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**Adrian Littlewood** 

Business performance and outlook



## **Grow Travel Markets: Aviation outlook strengthening**



Recent announcements of growth at Auckland support the view that the aviation market is strengthening:

- Emirates upgrade to A380 on Brisbane/Auckland from 2 Oct 2013;
- **Malaysian Airlines** increase from 6 services per week to 7 services from 24 November 2013 to 27 January 2014;
- China Southern Airlines increase services to Guangzhou from 7 to 10 weekly flights 4 December 2013 to 28 February 2014 and the use of the Boeing 787 aircraft from October 2013 - the first route to Auckland to use this aircraft;
- China Airlines increase capacity by 30% on its Taipei-Brisbane-Auckland route from 28 November 2013 to 28 February 2014;
- Qantas new seasonal service between Auckland and Perth from 6 December 2013 to 1 February 2014; and
- Air Tahiti Nui increase of one service per week from December 2013.

Early international passenger numbers in FY14 have been very strong with international passenger growth (excluding transits) to 18 August 2013 up 8.8%.



## **Grow Travel Markets:**Lifting industry ambition



- New Zealand has a unique opportunity to capture a larger share of the fast growing Asia-Pacific aviation market.
- New Zealand could be more effective by working collaboratively to target markets.
- Aligning industry on opportunities is a key part of our "Ambition 2020: High Opportunity Target" programme.
- We are working with Tourism Industry
  Association, Government and other industry
  stakeholders to reset New Zealand's tourism
  ambitions and guide how the country can
  grow tourism faster.





### **Grow Travel Markets: China Plan**



Our strategic review identified that while the China market was growing significantly there are issues with the value proposition for industry participants (airlines, hotels, tourism operators). GROW TRAVEL MARKETS

However, at Auckland Airport, Chinese retail spend on departures is up to 2 - 2.5 times the average passenger spend.

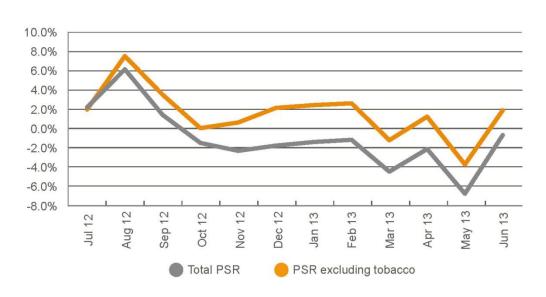
To create opportunities for further growth we have implemented a number of initiatives:

- Worked with Immigration NZ to remove barriers for free independent traveller visas from China;
- Influenced industry change for products suitable for free independent travel to New Zealand;
- Invested alongside Sina Weibo on social media platforms to promote travel to New Zealand.



### Strengthening our consumer business: Retail





STRENGTHEN OUR CONSUMER BUSINESS

- Our international retail passenger spend rate growth stalled in FY13 as tobacco related sales fell.
- Passenger spend rate excluding tobacco, grew 1.6% in FY13.
- We see strong signs of continued growth in many underlying segments and categories.
- Looking forward, we are seeking to lift penetration rates, build incremental retail space, extend product ranges and utilise online channels.

### Strengthening our consumer business: Hotels



- Occupancy growing in FY13:
  - Novotel 83.2%, up from 82.0% in FY12
  - Ibis Budget 83.6%, up from 60.2% in FY12
- Growing profitability at Novotel Auckland Airport's share of underlying profit was \$1.014 million in FY13, an increase of 20.7% on FY12.
- In planning stages to expand the Ibis Budget hotel – from 125 rooms to 198 rooms, an investment of \$8 million.

STRENGTHEN OUR CONSUMER BUSINESS



## Strengthening our consumer business: Transport



- Car park revenue increased 10.2% to \$40.370m in FY13.
- Domestic car parking utilisation increased due to passenger growth and occupancy levels.
- In May 2013, we added 350 car parks for the travelling public in the domestic terminal.
- In FY14, we will look to build on these opportunities:

STRENGTHEN
OUR
CONSUMER
BUSINESS

| Car park product offering at Auckland Airport |                      |                  |  |  |
|---|----------------------|------------------|--|--|
| International<br>Terminal                     | Domestic<br>Terminal | Park & Ride      |  |  |
| 2,974 public parking bays                     | 2,705 public bays    | 650 parking bays |  |  |

In addition, there are 2,513 staff car parks across domestic and international terminals which can be leveraged for customer parking at peak times.

- Continue yield management, pricing, product refinement and improved customer way finding to lift productivity;
- Make 500 current car parks available to the travelling public at the international terminal; and
- Incrementally add new space.

#### Be fast, efficient & effective: Collaboration



- Successfully managing airport operations requires pro-active collaboration, data sharing and realtime information.
- We are investing in systems to leverage more from collaboration with Airport Operating Systems (AOS) upgrades and passenger tracking tools.
- We are carefully managing our capital programme to make the most of our existing infrastructure.
- We are monitoring cost drivers throughout the business to improve our EBITDA margin.





## Invest for future growth: Building more rent roll



- The Auckland property market is recovering after a subdued 5 years and we are starting to see more active enquiry and demand.
- We are striving to change the perception of Auckland Airport as a location to strengthen the workforce and build nontravel footfall:
  - Marketing 'The District' at Auckland Airport to create property development momentum.
  - Moving from a collection of projects and investments to a place and community.
  - Creating a 'place-based' strategy to create New Zealand's greatest business location.

INVEST FOR FUTURE GROWTH



## Invest for future growth: Masterplanning



- Refurbishment of the current domestic terminal is underway to provide improved gate access, baggage collection, faster security screening, a new regional lounge and two new air bridges.
- Our long term future requires planning across the whole airport system. We are nearing completion of a major masterplan review with international experts.
- A strong airport masterplan is essential for our long-term future, so we are investing appropriate time and resources to have a robust and clear development pathway.

INVEST FOR FUTURE GROWTH



### Faster, Higher, Stronger: The outlook for 2014



- Despite challenges in some source markets from slowing growth, we see the aviation market solidifying recent gains and we are therefore optimistic about the 2014 financial year.
- We expect 2014 net profit after tax (excluding any fair value changes and other one-off items) to be between \$160 million and \$170 million.
- As always, this guidance is subject to any adverse events, one-off items, non-cash fair value adjustments, deterioration in global market conditions or other unforeseeable circumstances.
- We expect 2014 capital expenditure to be between \$120 million and \$130 million (excluding any new terminal development design and development and yet-to-be completed property development).

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**Questions?** 

